

EXC ONLY

18 November 1954

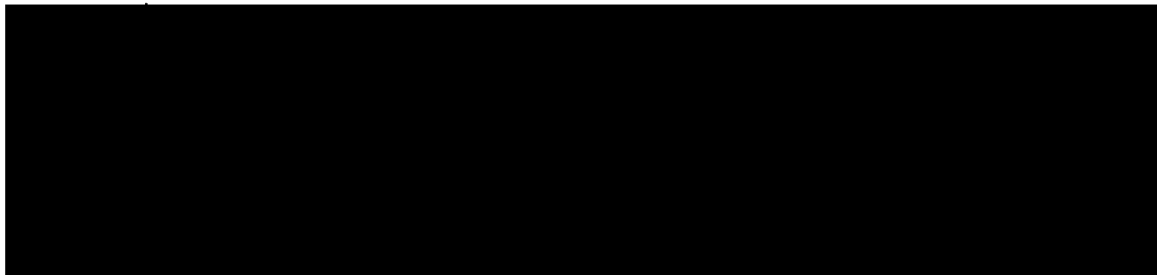
MEMO FOR THE RECORD OF THE CLARK COMMITTEE

1. McGruder is intensely interested in internal management. The Office of the Inspector General might, similarly be interested, in that he has singled this out as one of his eventual tasks, to determine to what degree the Agency engages in self-examination, and to what extent each and every office is periodically reviewed from a manpower and efficiency of operation viewpoint. Whereas he has not as yet posed this question to division or office heads, not a day goes by that he doesn't ask me aside how systematic and effective such inspections are, as he feels this is the key to our future operational success, and it is my personal feeling that he would like to report that this Agency is successfully keeping its own house in order, without the necessity of outside guidance, such as his Commission is supposed to perform.

2. In Biographic Register, McGruder commented that he felt too much extraneous and unrelated data, pertinent to the individual concerned, might be filed in his dossier; he pointed out lengthy reports, filed in sample dossiers he reviewed, where the individual's name only appeared once. Colonel Miller picked this up to add fuel to his fire of "bulky filing systems".

3. As the result of our meeting with Graphics Register, the light seems to be dawning in Colonel Miller's head that the word "central" in CIA does not mean that we necessarily are charged with the collection of all intelligence information within the IAC, but act as a service of common concern; "we are a centralized focal point where requestors go for desired information and if we do not actually have it on hand ourselves, we at least know where to go to obtain it."

25X1C



010179

5. Colonel Miller wound up the day by asking the question to end all questions. He not only asked the question but answered it himself, the sum and substance being that the DD(I) was missing the boat completely by trying to collect foreign information domestically, and inferred that if we really wanted to do a job, we should have collectors actually in the foreign field where all the "stuff" was to be had for the asking.

25X1A  
[REDACTED]

25X1A  
[REDACTED]

cc: [REDACTED]

25X1A Inspector General

~~EYES ONLY~~

18 November 1954

MEMO FOR THE RECORD OF THE CLARK COMMITTEE

1. McGruder is intensely interested in internal management. The Office of the Inspector General might, similarly be interested, in that he has singled this out as one of his eventual tasks, to determine to what degree the Agency engages in self-examination, and to what extent each and every office is periodically reviewed from a manpower and efficiency of operation viewpoint. Whereas he has not as yet posed this question to division or office heads, not a day goes by that he doesn't ask me aside how systematic and effective such inspections are, as he feels this is the key to our future operational success, and it is my personal feeling that he would like to report that this Agency is successfully keeping its own house in order, without the necessity of outside guidance, such as his Commission is supposed to perform.

2. In Biographic Register, McGruder commented that he felt too much extraneous and unrelated data, pertinent to the individual concerned, might be filed in his dossier; he pointed out lengthy reports, filed in sample dossiers he reviewed, where the individual's name only appeared once. Colonel Miller picked this up to add fuel to his fire of "bulky filing systems".

3. As the result of our meeting with Graphics Register, the light seems to be dawning in Colonel Miller's head that the word "central" in CIA does not mean that we necessarily are charged with the collection of all intelligence information within the IAC, but act as a service of common concern; "we are a centralized focal point where requestors go for desired information and if we do not actually have it on hand ourselves, we at least know where to go to obtain it."

4. 

This document has been  
approved for release through  
the HISTORICAL REVIEW PROGRAM of  
the Central Intelligence Agency.

Date 5/5/92HRP 89

Approved For Release 2001/09/04 : CIA-RDP88-00374R000100260058-9

010179

5. Colonel Miller wound up the day by asking the question to end all questions. He not only asked the question but answered it himself, the sum and substance being that the DD(I) was missing the boat completely by trying to collect foreign information domestically, and inferred that if we really wanted to do a job, we should have collectors actually in the foreign field where all the "stuff" was to be had for the asking.

cc: [REDACTED]

Inspector General